



Dubai  
International  
Financial  
Centre

# CERTIFICATE OF INCORPORATION

I certify this as a true copy of the original which I have seen.  
Matthew Shanahan (Barrister)  
18.01.2022

كلايد اند كو ال بى

CLYDE & CO LLP

The Registrar of Companies of the  
Dubai International Financial Centre  
hereby certifies that

**R.J.O'Brien MENA Management Ltd**

Registered Number 2546

is incorporated as a Company Limited By Shares  
under the Companies Law, DIFC Law No. 2 of 2009,  
on the date set forth below.



DIFC Registrar of Companies

Issued by the Registrar of Companies on

20-Aug-2017